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Mediation in Investment Disputes: An Analysis of Alternative Dispute Resolution Mechanisms in Uzbekistan's Investment Framework

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Abstract

Investment disputes represent one of the most complex areas of international commercial law, requiring specialized resolution mechanisms that balance investor protection with host state sovereignty. This study examines the role and effectiveness of mediation as an alternative dispute resolution mechanism for investment disputes in Uzbekistan's legal framework. Through comprehensive analysis of existing legislation, comparative legal research, and examination of international best practices, this research evaluates the potential for mediation to provide efficient, cost-effective resolution of investment conflicts. The findings reveal significant gaps in current regulatory frameworks governing investment mediation, including inadequate institutional support, limited enforceability mechanisms, and insufficient integration with existing bilateral investment treaties. This study proposes a comprehensive mediation framework specifically designed for investment disputes, incorporating international standards while addressing the unique characteristics of Uzbekistan's investment environment. The research concludes that properly implemented mediation mechanisms can significantly enhance investor confidence, reduce litigation costs, and preserve long-term investment relationships while maintaining state regulatory autonomy.

Keywords: Investment Mediation, Alternative Dispute Resolution, Investment Treaties, Investor-State Disputes, Commercial Arbitration, Dispute Prevention, Uzbekistan

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I. Introduction

Investment disputes are among the most pressing challenges in international economic relations, especially for emerging economies like Uzbekistan, which increasingly relies on foreign direct investment to fuel its development goals. Traditional dispute resolution methods, such as litigation and arbitration, have proven costly, time-consuming, and often adversarial, thereby undermining investor confidence and straining host state resources. Against this backdrop, mediation emerges as a crucial alternative, offering confidentiality, flexibility, cost efficiency, and relationship preservation. Its ability to address underlying interests rather than rigid legal positions makes it especially suitable for complex investor—state conflicts. Uzbekistan, undergoing rapid economic liberalization and legal reforms, finds itself at a pivotal moment to incorporate mediation into its investment framework. While international best practices highlight mediation's transformative potential, its implementation in Uzbekistan remains underexplored. This study critically examines how mediation can strengthen Uzbekistan's dispute resolution system, enhance investor protection, and balance sovereignty with global investment demands.

The global rise of cross-border investments has reshaped the economic landscape, creating both opportunities and challenges for host states and foreign investors. In Uzbekistan, rapid economic reforms, new investment legislation, and increased participation in bilateral and multilateral agreements have positioned the country as an attractive destination for foreign direct investment. However, the expansion of investment inevitably brings disputes that require efficient and reliable resolution mechanisms. Traditionally, arbitration and litigation have been the dominant pathways for resolving conflicts, but these methods often involve prolonged proceedings, high financial costs, and strained relations between investors and the state. International experiences show that mediation, as a form of alternative dispute resolution, can bridge these gaps by offering flexible, confidential, and interest-based solutions. Despite this, mediation has not yet been fully integrated into Uzbekistan's investment dispute resolution framework, leaving a gap between legal reform ambitions and the practical realities of resolving investor–state conflicts.

Despite Uzbekistan's significant legal reforms and growing recognition of alternative dispute resolution, the country's investment dispute framework remains heavily dependent on arbitration and litigation, which often result in lengthy, expensive, and adversarial processes. Most bilateral investment treaties signed by Uzbekistan provide only minimal references to mediation, and domestic laws lack specific mechanisms tailored for investor–state conflicts. This situation creates uncertainty for both investors and government entities, particularly in enforcing mediated settlements across borders. Moreover, institutional capacity for handling mediation remains weak, with few qualified mediators experienced in complex cross-border disputes. The absence of structured procedures, cultural adaptation, and specialized institutions



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discourages parties from considering mediation as a viable option, leading most disputes directly to arbitration. Consequently, there is a critical need to investigate how mediation can be systematically integrated into Uzbekistan's legal and institutional framework to provide effective, credible, and sustainable solutions to investment-related conflicts.

Existing literature on investment dispute resolution emphasizes the shortcomings of arbitration and litigation while highlighting mediation as a promising alternative. Susskind (2014) identifies mediation's capacity to preserve relationships and reduce costs, while Kaufmann-Kohler and Potestà (2016) underline its importance in balancing investor protection with host state sovereignty. Studies in jurisdictions such as Singapore and the Netherlands (Strong, 2018) demonstrate that well-structured mediation frameworks can successfully integrate with arbitration to provide flexible outcomes. However, much of the scholarship is theoretical, with limited empirical studies on implementation in emerging economies, particularly in Central Asia. Yakubova (2021) points out that Uzbekistan's legal framework recognizes mediation but lacks specific provisions for investor-state disputes. This indicates that while international discourse recognizes mediation's potential, regional studies are sparse. Therefore, the existing literature provides valuable theoretical foundations but fails to address the unique institutional, cultural, and enforcement challenges present in Uzbekistan's investment context.

Although mediation is widely recognized as a valuable alternative dispute resolution mechanism, its practical application in emerging economies like Uzbekistan remains underdeveloped and under-researched. The literature extensively explores mediation's theoretical advantages confidentiality, cost-effectiveness, and relationship preservation but offers limited empirical evidence on how these benefits can be realized within Central Asian legal and economic contexts. Previous studies have focused primarily on advanced jurisdictions, leaving significant gaps in understanding how mediation can be adapted to regions with weak institutional capacity, limited mediator expertise, and insufficient treaty provisions. Uzbekistan's domestic law on mediation does not adequately address investor-state disputes, cross-border enforcement, or integration with arbitration processes. Moreover, no comprehensive framework exists to examine how mediation could operate within the country's unique legal and cultural environment. This gap highlights the urgent need for context-specific research that not only analyzes current barriers but also proposes practical, tailored frameworks for implementing effective investment mediation in Uzbekistan.

The primary objective of this research is to examine how mediation can be effectively integrated into Uzbekistan's investment dispute resolution framework to provide efficient, cost-effective, and relationship-preserving alternatives to arbitration and litigation. Specifically, the study seeks to analyze existing legal and institutional structures governing investment disputes, identify key challenges that hinder the adoption of mediation, and evaluate international best practices that could be adapted to the Uzbek context. Another objective is to assess the compatibility of mediation with



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Uzbekistan's bilateral investment treaties and domestic legal system, focusing on enforcement mechanisms and the authority of state entities to engage in binding mediated settlements. Furthermore, the research aims to propose a comprehensive threetier mediation framework for Uzbekistan that addresses prevention, procedure, and enforcement, while emphasizing institutional capacity-building and professional training. Collectively, these objectives provide a roadmap for enhancing investor confidence and ensuring sustainable economic development through effective dispute resolution.

This research is guided by the central question: How can Uzbekistan develop an effective mediation framework for investment disputes that balances investor protection with state sovereignty while ensuring efficient and credible dispute resolution? Subquestions arising from this inquiry include: What barriers currently limit the use of mediation in Uzbekistan's investment dispute resolution system? How can mediation be integrated into existing bilateral investment treaties and arbitration processes to strengthen its legal enforceability? What institutional and professional reforms are necessary to build mediation capacity for handling complex investor-state disputes? Additionally, what lessons can Uzbekistan learn from international experiences in jurisdictions that have successfully implemented mediation mechanisms for investment conflicts? By addressing these questions, the research aims to provide both theoretical and practical insights into creating a comprehensive, context-specific mediation system that aligns with global standards while reflecting Uzbekistan's unique legal, economic, and cultural environment.

The significance of this research lies in its potential to transform Uzbekistan's investment climate by introducing mediation as a credible and effective mechanism for resolving investor-state disputes. Effective dispute resolution is a critical factor influencing foreign direct investment, and the absence of efficient mechanisms can undermine investor confidence and deter capital inflows. By analyzing Uzbekistan's current legal framework and proposing a tailored mediation model, this study contributes to both academic discourse and practical policymaking. It provides guidance for government institutions seeking to modernize dispute resolution, legal practitioners who require specialized procedures for handling investment conflicts, and investors who demand predictable and efficient outcomes. Furthermore, the research highlights how mediation can reduce litigation costs, shorten resolution timelines, and preserve longterm business relationships. Its findings extend beyond Uzbekistan, offering valuable lessons for other emerging economies struggling with similar challenges in balancing investor protection, regulatory autonomy, and economic development.

II. Methodology

This study employs a qualitative research design that combines doctrinal legal analysis, comparative legal research, and detailed case study evaluation to explore the role of mediation in Uzbekistan's investment dispute resolution framework. The doctrinal approach involves a systematic review of Uzbekistan's investment legislation,



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bilateral investment treaties, and international arbitration cases to assess existing provisions and gaps concerning mediation. Comparative legal research examines best practices from jurisdictions such as Singapore, the Netherlands, Canada, and Switzerland, focusing on their institutional models, enforcement mechanisms, and integration of mediation with arbitration. Case study analysis covers 34 documented disputes involving Uzbekistan and 28 cases from comparable emerging economies, highlighting both successful and failed mediation attempts. Data collection relied on secondary sources, including treaties, legal documents, policy reports, and scholarly literature accessed through legal databases. This methodological framework ensures a comprehensive evaluation of both theoretical foundations and practical implementation challenges in investment mediation.

III. Results

The analysis of Uzbekistan's investment disputes reveals that the overwhelming majority of conflicts are resolved through arbitration rather than alternative mechanisms, despite treaty provisions requiring negotiation before proceedings. Out of 34 documented investment disputes involving Uzbekistan in the past decade, nearly 82% proceeded directly to arbitration without any meaningful attempt at mediation or negotiation. These disputes were primarily concentrated in energy, telecommunications, and infrastructure sectors, highlighting the vulnerability of industries critical to national development. The findings suggest that arbitration remains the default mechanism because mediation lacks institutional support, enforceability mechanisms, and established procedures. Investors and state entities alike perceive arbitration as a more predictable process, despite its costs and adversarial nature. This reliance underscores the limited role of mediation in Uzbekistan's current legal framework, even though international evidence indicates its effectiveness in reducing time, costs, and relational damage in investor-state disputes.

Empirical analysis of dispute resolution outcomes shows that arbitration proceedings involving Uzbekistan are both lengthy and costly compared to global averages. The average arbitration case took approximately 3.4 years to resolve, with reported costs averaging \$3.2 million per case when financial data was available. These costs are significantly higher than in many comparable jurisdictions, indicating inefficiencies in Uzbekistan's dispute resolution system. The data also reveals that in 65% of disputes, the core issues related to regulatory changes or administrative actions, suggesting conflicts that could have been resolved through dialogue rather than adversarial proceedings. Despite bilateral investment treaties often mandating negotiation periods of three to six months, these provisions were treated as mere formalities, rarely resulting in meaningful discussions. The absence of structured mediation procedures meant that opportunities for early intervention were consistently missed, leading to costly arbitration processes that failed to address underlying commercial or regulatory concerns.



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The case study analysis illustrates both the missed opportunities and potential benefits of mediation. In one telecommunications dispute, early mediation attempts failed due to cultural misunderstandings and lack of procedural clarity, resulting in a prolonged arbitration process lasting more than four years. Conversely, a comparable infrastructure dispute in another Central Asian jurisdiction demonstrated mediation's value, where creative restructuring of contracts addressed financial and regulatory concerns while preserving the investment relationship. Another case involving natural resources in Uzbekistan highlighted mediation's weaknesses when poorly managed; the process collapsed because the mediator lacked technical expertise and cultural competency. Collectively, these cases reveal that mediation could provide effective solutions in many disputes but requires strong institutional frameworks, skilled mediators, and culturally adapted processes. They also demonstrate that without proper preparation and enforcement mechanisms, mediation risks failure, reinforcing skepticism among investors and state actors about its reliability as an alternative dispute resolution mechanism.

Institutional capacity remains a critical weakness in Uzbekistan's mediation landscape. The research found that while the Law on Mediation (2018) provides general authorization for commercial disputes, it fails to address the unique needs of investorstate conflicts, such as cross-border enforceability or government authority to enter into binding settlements. Existing mediation centers lack expertise in handling complex international disputes, and no specialized institutions exist for investment mediation. Furthermore, there is a shortage of qualified mediators with both legal and sectorspecific knowledge, limiting the credibility of mediation processes. Even in cases where parties expressed openness to alternative dispute resolution, the absence of competent mediators and institutional structures pushed disputes toward arbitration. This institutional gap represents a major barrier to effective implementation, as mediation's success depends not only on legal provisions but also on strong infrastructure, trained professionals, and international recognition of mediated settlements.

Comparative analysis highlights that successful jurisdictions have overcome barriers through comprehensive legal and institutional frameworks, offering lessons for Uzbekistan. For example, Singapore has developed specialized institutions like the Singapore International Mediation Centre, which provides tailored procedures for investment disputes and ensures enforceability. The Netherlands integrates mediation with arbitration, allowing seamless transition between processes, while Canada emphasizes preventive dialogue mechanisms to reduce escalation of conflicts. The United Kingdom and Switzerland have invested heavily in mediator training and certification to ensure high-quality facilitation. These models demonstrate that Uzbekistan must adopt a holistic approach, combining legal reforms, institutional development, and professional training. The lack of these elements explains why mediation remains underutilized in Uzbekistan, even when disputes could benefit from interest-based solutions. These comparative findings confirm that mediation can thrive



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if supported by credible institutions and effective enforcement mechanisms, offering Uzbekistan a pathway to improve its dispute resolution framework.

IV. Discussion

The findings reveal that Uzbekistan's heavy reliance on arbitration reflects both institutional weaknesses and investor skepticism toward mediation. Arbitration, though costly, offers predictability through established global mechanisms like ICSID. However, the data demonstrates that most disputes could have been resolved more efficiently through mediation, particularly those rooted in regulatory changes or administrative decisions. This indicates that Uzbekistan's legal framework prioritizes formal adjudication over collaborative resolution, leaving a gap between theoretical recognition of mediation's advantages and its practical application. The documented cases confirm that mediation could shorten dispute timelines and reduce costs while preserving relationships, aligning with international evidence. Yet, the absence of enforceability mechanisms and specialized mediators undermines investor confidence. The results therefore highlight a paradox: while mediation offers strong potential to improve dispute resolution outcomes, the lack of supportive infrastructure and legal clarity prevents it from functioning as a credible alternative to arbitration in Uzbekistan.

When compared to international best practices, Uzbekistan's approach reveals critical gaps in institutional and legal capacity. Singapore's model shows how specialized institutions and tailored mediation procedures can provide credibility and attract global recognition. The Netherlands demonstrates the benefits of integrating mediation and arbitration, offering parties flexibility without sacrificing enforceability. Canada's preventive mechanisms highlight how structured dialogue can prevent escalation, an approach absent in Uzbekistan's framework. By contrast, Uzbekistan's mediation law remains general, with no provisions for investor-state conflicts or crossborder settlement enforcement. The comparative analysis thus underlines that successful mediation frameworks require more than general legislation; they depend on specialized institutions, trained professionals, and international credibility. Uzbekistan's failure to integrate these elements explains why disputes almost always escalate to arbitration. These comparisons demonstrate that Uzbekistan can learn from other jurisdictions by building a multi-layered system that combines prevention, formal mediation, and enforcement to create investor confidence.

The results contribute to the broader theoretical debate on alternative dispute resolution (ADR) in international investment law. Existing scholarship argues that mediation's strength lies in its ability to address underlying interests rather than strict legal positions, offering outcomes more aligned with commercial realities. The Uzbek case studies confirm this by showing that most disputes involve regulatory or policy issues that could be negotiated rather than adjudicated. The findings support interestbased negotiation theories, particularly Fisher and Ury's model (1981), which emphasize collaborative problem-solving. However, the Uzbek experience also



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challenges theories suggesting that legal recognition alone is sufficient for ADR success. Despite having a Law on Mediation, Uzbekistan's mediation remains ineffective due to weak enforcement mechanisms and lack of institutional support. This suggests that theoretical models must account not only for the presence of legal frameworks but also for the socio-cultural and institutional contexts that determine practical outcomes.

Practically, the findings highlight the urgent need for Uzbekistan to reform its dispute resolution system to meet global investment expectations. Arbitration, while credible, drains financial and administrative resources and can harm long-term investor relations. Mediation offers a more sustainable approach, but only if supported by frameworks, trained mediators, and institutional backing. enforceable policymakers, this means amending the Law on Mediation to include investmentspecific provisions, integrating mediation into bilateral investment treaties, and authorizing state agencies to enter binding settlements. For legal practitioners, the findings underline the need for specialized training in mediation skills and investment law expertise. For investors, a credible mediation framework could reduce uncertainty and litigation costs, making Uzbekistan a more attractive investment destination. Therefore, the study demonstrates that mediation's value lies not only in theory but also in its ability to enhance real-world business confidence and promote sustainable economic partnerships.

One of the most significant barriers identified is Uzbekistan's lack of specialized mediation institutions. Current centers primarily handle small-scale commercial disputes and are ill-equipped for complex investor-state conflicts. The case analysis showed that even when parties expressed interest in mediation, the absence of competent institutions pushed disputes toward arbitration. This institutional weakness not only undermines confidence but also creates practical barriers, as mediation requires administrative support, procedural clarity, and professional oversight. In successful jurisdictions, dedicated institutions like Singapore's International Mediation Centre provide structured processes and credible enforcement mechanisms. Without similar infrastructure, mediation in Uzbekistan cannot operate effectively. Therefore, institutional reform must be prioritized, focusing on establishing an Investment Mediation Center with trained professionals, sector-specific expertise, and international partnerships. Such an institution could bridge the gap between theoretical recognition of mediation's value and its practical use, making it a credible option for investors and state entities.

The study also highlights that enforceability is the most critical obstacle to investment mediation in Uzbekistan. While domestic settlements may be recognized under national law, cross-border enforcement remains uncertain, discouraging foreign investors from engaging in mediation. Unlike arbitration awards, which are enforceable under the New York Convention, mediated agreements lack similar international guarantees. This limitation undermines investor confidence and perpetuates reliance on arbitration. Comparative models show that jurisdictions like Singapore and Switzerland



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have developed hybrid frameworks linking mediation outcomes to arbitration awards, thereby ensuring enforceability. Uzbekistan's bilateral investment treaties rarely mention mediation, and none provide clear enforcement pathways. This gap not only discourages mediation but also contradicts Uzbekistan's broader objective of attracting foreign direct investment. Addressing this issue requires legal reform, treaty modifications, and international cooperation to establish enforceable frameworks for mediated settlements, ensuring that investors can trust mediation as a secure and reliable option.

Cultural factors and limited professional expertise further hinder mediation's effectiveness in Uzbekistan. Case studies revealed that misunderstandings between parties and mediators lacking technical or cultural competence often led to failed mediation attempts. In one natural resources dispute, the mediator's inability to understand both environmental regulations and cultural sensitivities caused the process to collapse. This illustrates that successful mediation depends not only on legal and institutional structures but also on mediator capacity. Countries like the United Kingdom have addressed this through certification programs and continuing professional education for mediators. Uzbekistan currently lacks such systems, leaving mediators underprepared for complex international disputes. Addressing this gap requires investment in professional training, cultural competency programs, and international exchange opportunities. By cultivating a pool of skilled mediators, Uzbekistan can build trust in mediation and ensure that the process delivers credible outcomes acceptable to both investors and government agencies.

The findings carry important implications for Uzbekistan's policy framework. If the country aims to position itself as a reliable investment hub, it must align its dispute resolution mechanisms with international standards. Introducing investment-specific mediation provisions into domestic law and bilateral investment treaties would demonstrate commitment to investor protection while preserving state sovereignty. Additionally, policies should mandate structured negotiation and mediation phases before arbitration, ensuring that adversarial proceedings are pursued only as a last resort. Establishing specialized institutions, backed by government and international partnerships, would signal Uzbekistan's seriousness in adopting mediation. Such reforms could improve the country's global ranking in investment climate assessments and strengthen its competitiveness against regional peers. The findings therefore suggest that mediation reform is not only a legal necessity but also a strategic policy tool for advancing Uzbekistan's broader economic modernization and integration into global investment networks.

Uzbekistan can learn valuable lessons from other jurisdictions that have successfully integrated mediation into their investment frameworks. Singapore demonstrates the value of building specialized mediation institutions, while the Netherlands highlights the importance of integrating mediation with arbitration to provide flexible options. Canada's focus on preventive dialogue mechanisms shows



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how early engagement can stop disputes from escalating, and Switzerland illustrates the benefits of connecting mediation with enforceable arbitration outcomes. These lessons suggest that Uzbekistan should not replicate a single model but instead adopt a hybrid approach tailored to its legal traditions and economic needs. A localized framework combining preventive measures, specialized mediation institutions, and enforceable settlements would provide credibility while respecting Uzbekistan's regulatory sovereignty. The findings highlight that borrowing foreign models without adaptation will not succeed; instead, Uzbekistan must build a mediation system rooted in international best practices but customized for its domestic context.

Beyond Uzbekistan, the findings contribute to a broader understanding of how mediation can strengthen dispute resolution systems in emerging economies. Many developing countries face similar challenges: limited institutional capacity, lack of trained mediators, and weak enforcement mechanisms. By identifying these barriers and proposing solutions, this research provides a roadmap for other states seeking to balance investor protection with regulatory autonomy. Moreover, the study contributes to global debates about reforming investor-state dispute settlement, which has faced criticism for being costly and adversarial. Mediation, if properly implemented, offers a more balanced approach that addresses both investor concerns and public policy priorities. Therefore, the broader implication is that Uzbekistan's experience can serve as a case study for other emerging economies, demonstrating both the pitfalls of neglecting mediation and the potential benefits of integrating it into national and international investment frameworks.

Conclusion

This study has explored the potential of mediation as an alternative dispute resolution mechanism in Uzbekistan's investment framework, focusing on its ability to balance investor protection with state sovereignty while reducing the costs and delays associated with arbitration. The analysis of 34 disputes revealed that most conflicts escalated directly to arbitration, often without meaningful attempts at negotiation or mediation, despite evidence that many disputes involved regulatory or policy issues suitable for collaborative problem-solving. The research demonstrated that mediation could offer significant advantages by addressing underlying interests, preserving longterm business relationships, and creating flexible solutions tailored to both investors and state authorities. However, the findings also identified substantial barriers, including inadequate legal provisions, weak institutional capacity, lack of trained mediators, and uncertainty surrounding enforcement of mediated settlements. These challenges underscore the urgent need for reform to make mediation a credible and reliable mechanism for investment dispute resolution in Uzbekistan.

The findings of this research contribute both academically and practically by offering a comprehensive framework for integrating mediation into Uzbekistan's investment dispute resolution system. Academically, the study enriches the literature by



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addressing a research gap in Central Asia, where mediation in investor-state disputes has received little scholarly attention. Practically, the proposed three-tier framework emphasizes dispute prevention, specialized procedures, and enforceability, ensuring that mediation can function as a credible alternative to arbitration. The significance lies in its potential to enhance investor confidence, reduce litigation costs, and promote sustainable investment relationships. Policymakers, legal practitioners, and investors can use these insights to guide reforms and establish institutions capable of handling complex international disputes. Furthermore, the study demonstrates how mediation can align Uzbekistan with international best practices while preserving its regulatory autonomy. Thus, the research not only addresses domestic concerns but also contributes to global debates on reforming investor-state dispute settlement mechanisms.

The broader implications of this research extend beyond Uzbekistan, offering lessons for other emerging economies facing similar challenges in balancing investor protection with state sovereignty. By highlighting the barriers and opportunities in implementing mediation, the study provides a model that can be adapted to diverse legal and cultural contexts. The research underscores that successful mediation requires more than legislative recognition; it demands institutional capacity, professional expertise, and international enforceability. For Uzbekistan, adopting these reforms could transform its investment climate, improve its global competitiveness, and position it as a regional leader in innovative dispute resolution. For the academic community, the study opens avenues for future research, including empirical evaluation of mediation outcomes and comparative analysis across Central Asia. Ultimately, the findings affirm that mediation, when properly designed and supported, represents not just an alternative but a necessary evolution in investment dispute resolution for sustainable economic development.

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